

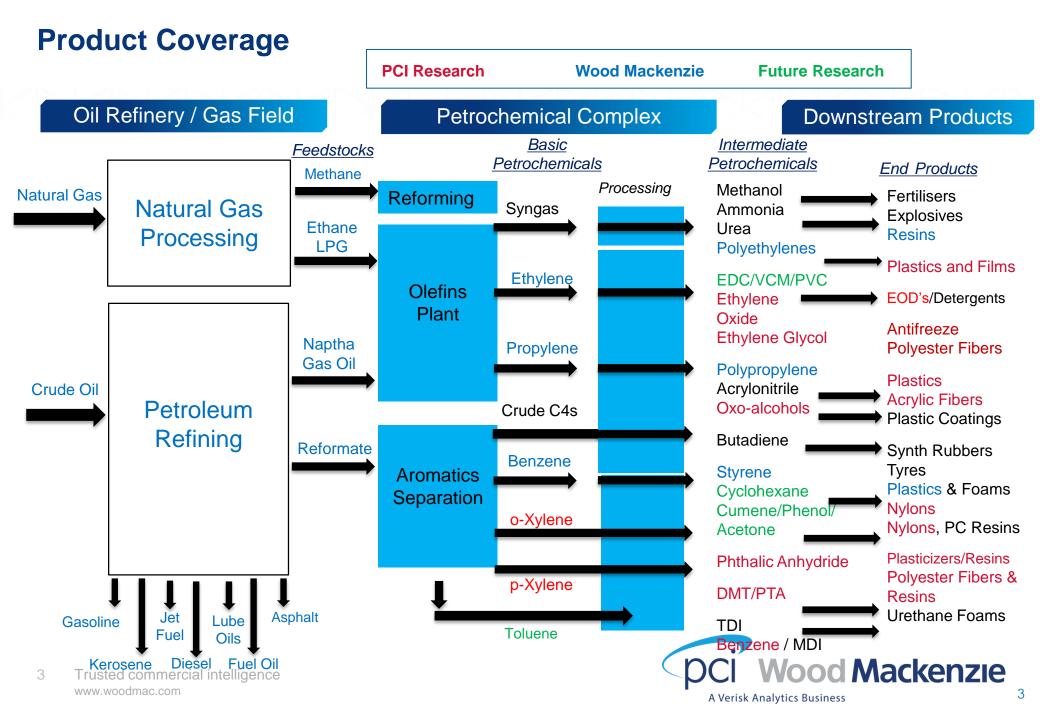
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Agenda

		4.0			
7	Introd	luction			

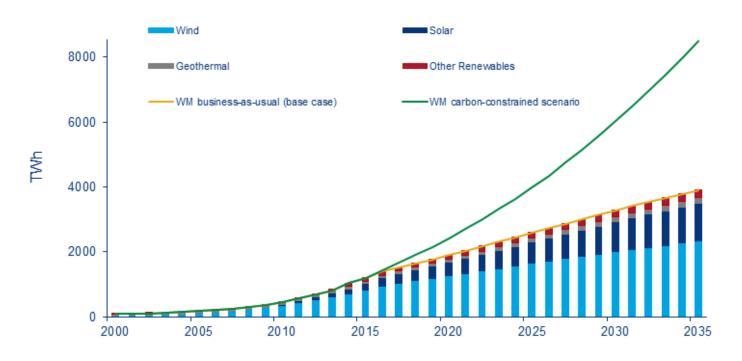
- 2. The Fibers Big Picture
- 3. Polyester Continued Growth
- 4. Nylon, Spandex & Rayon Markets
- **5. Current China Developments**
- 6. NAFTA Markets
- 7. Drivers of Price





Renewable Energy – Greentech Media will become part of Wood Mackenzie

Renewables: Global Power Output

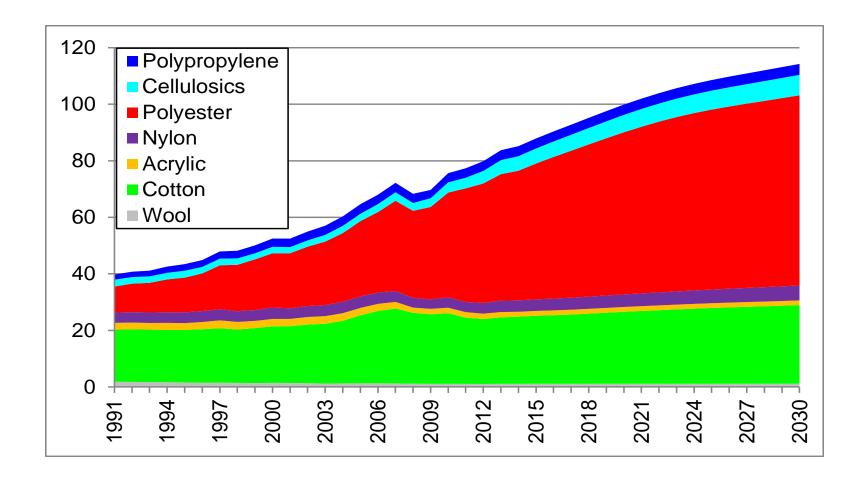


Source: Wood Mackenzie

Greentech Media is an industry leading information services provider for the next generation electricity and renewables sector.

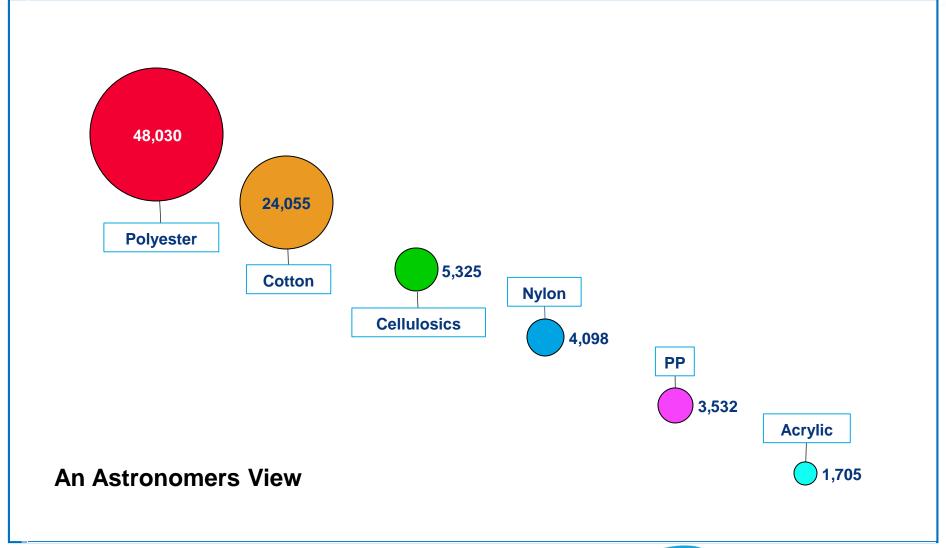


Textile Mill Consumption (million tonnes)

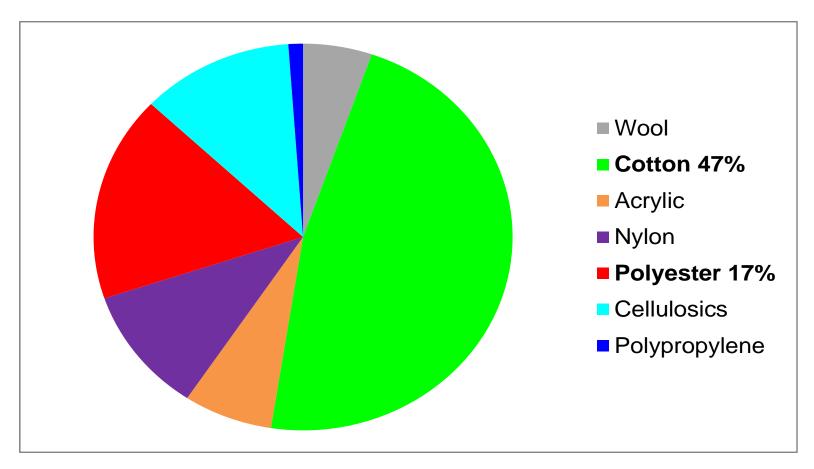




Fibres in context 2015 (ktes)

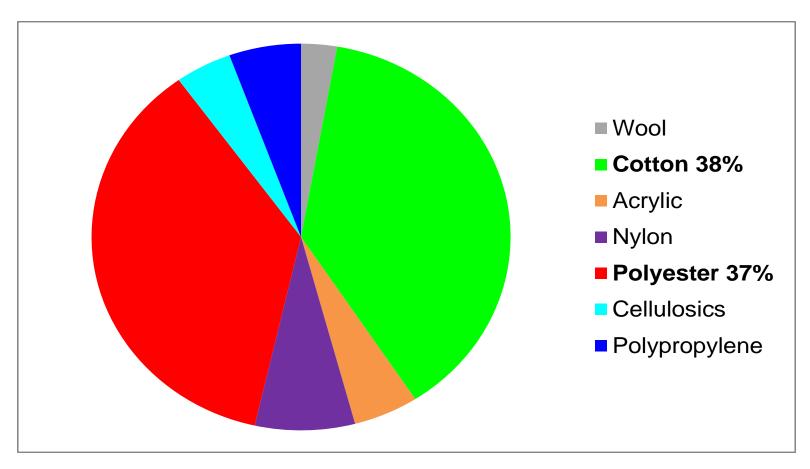






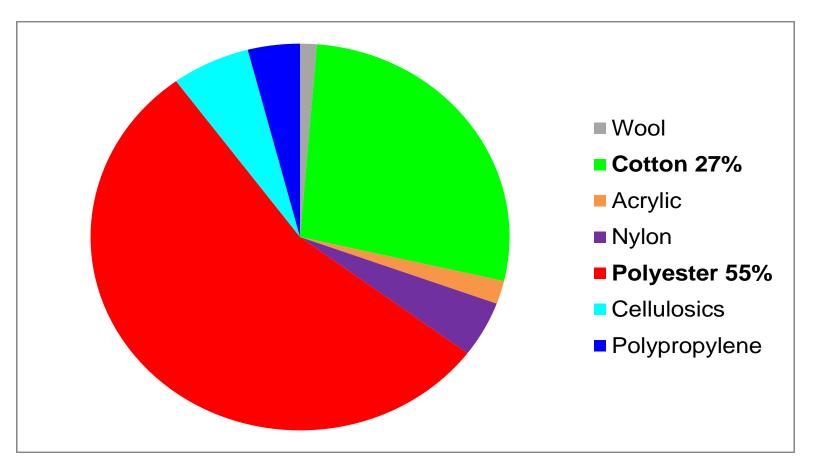
1980 = 30.3 million tons





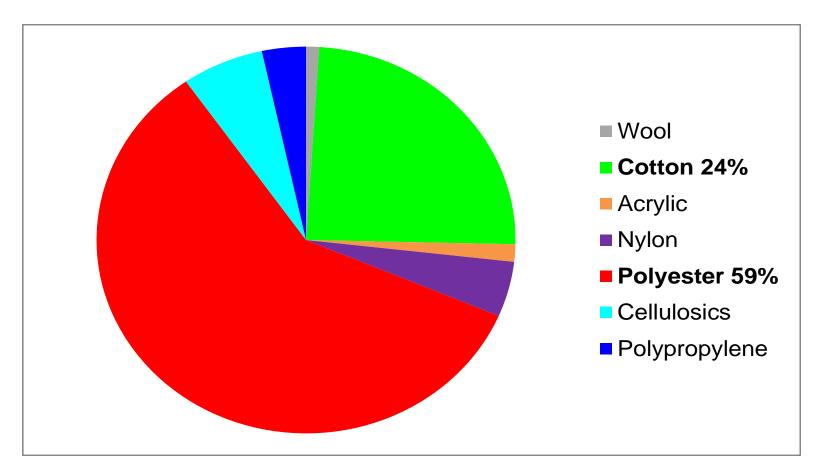
2000 = 52.5 million tons





2015 = 87.8 million tons

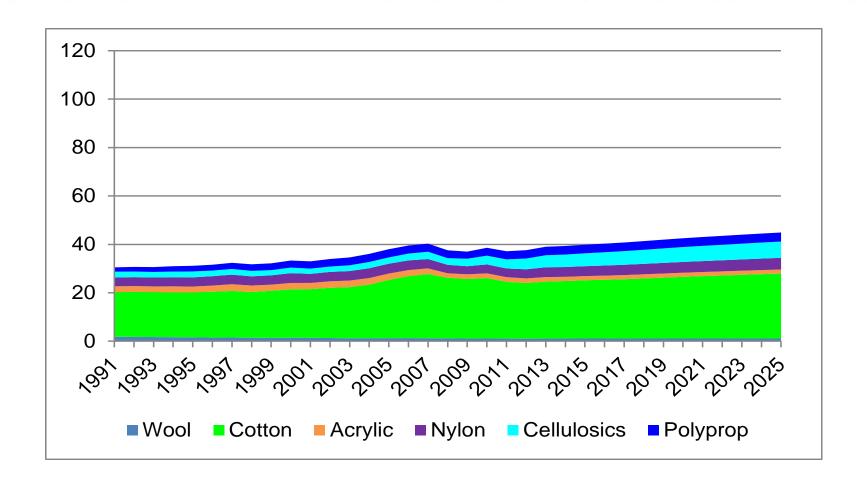




2030 = 114.2 million tons

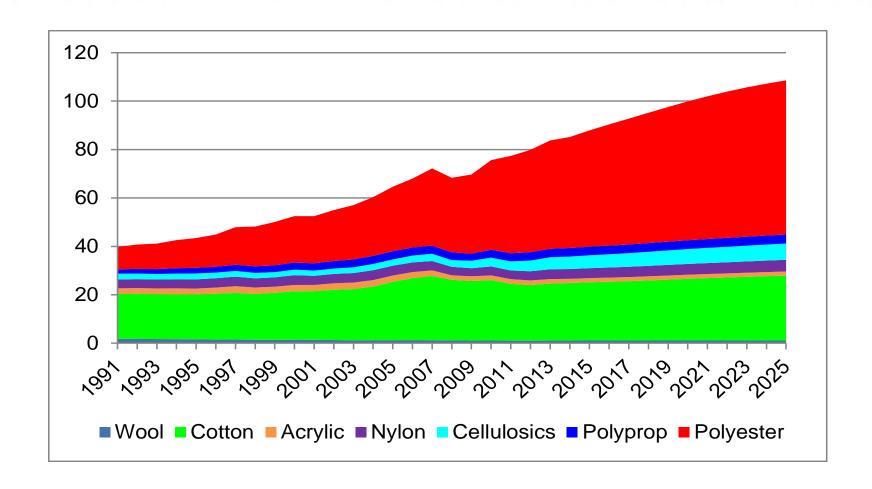


All Fibers excluding Polyester grow 47% from 1991 – 2025 (million tons)



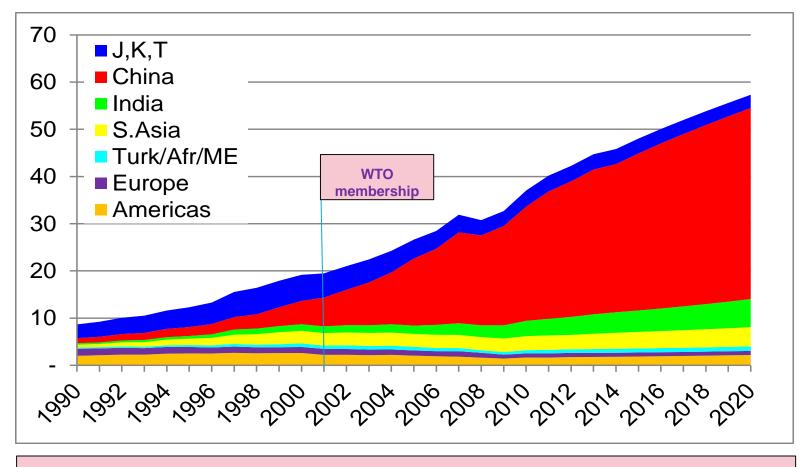


All Fibers including Polyester grow 173% from 1991 – 2025 (million tons)





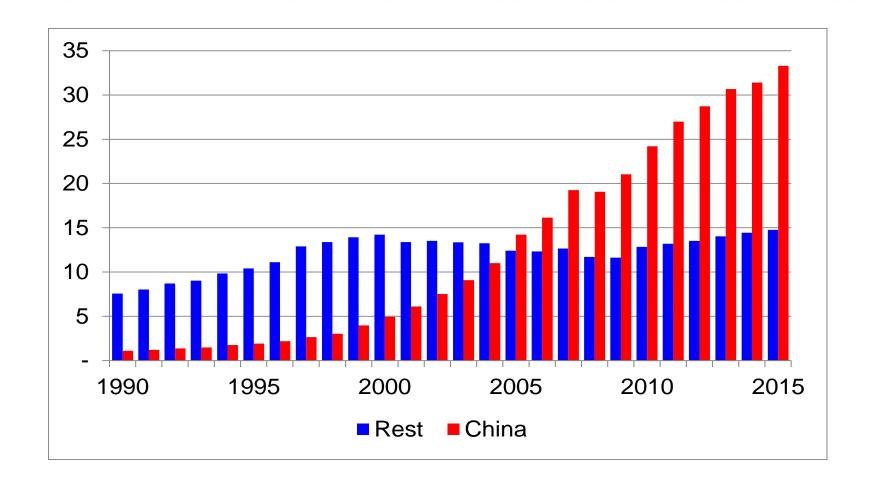
China's Dominance of Polyester Production (million tons)



China share of production: 1990 = 13%; 2000 = 26%; 2010 = 65%; 2015 = 69%



China's Dominance of Polyester Production (million tons)



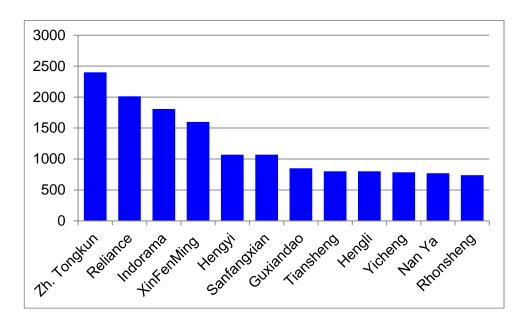


China Competitiveness (1)

 China starts with no basic advantage in oil prices, so why is polyester (and other fibers) cheaper than in the West?

Scale: Of the 12 largest polyester producers in the world 9 of them are

Chinese



Polyester Plant Capacities (000 tons)

Of the 3 non Chinese companies, 2 have operations in China



China Competitiveness (2)

- Polyester plants are highly integrated to raw materials.
- Plants financial structures are generally based on one profit center, not multi centers.
- Plants have received significant state government benefits to provide jobs. Land, loans, repayment terms, export subsidies.
- But can this last?
- 5 Year plan starting 2016 made it clear that Central government is turning away from the policy of overbuild in established industries. It takes time to work its way to the regional levels.
- Employment is not the driver that it was demographics.
- Anti dumping and Countervailing duties are a greater factor in trade



China Competitiveness (3)

- Banking Issues:
- Report from Bank for International Settlements (BIS) Bankers Bank
- China facing full blown banking crisis, one of the measures BIS uses is "credit to GDP gap" – a score of 10 signals a crisis "occurs in any of the three years ahead". In the Quarterly report BIS measures China current score at 30.1
- Outstanding loans in China have reached \$28 trillion more than the commercial banking systems of US & Japan combined. Corporate debt is 171% of GDP
- Peoples Daily states a very authoritative person warned that debt has been "growing like a tree in the air" and called for an assault on "zombie companies" saying that China cannot "continue to "force economic growth by levering up" and the country must take its punishment.



Polyester is Constantly Looking for Opportunities to Gain Share

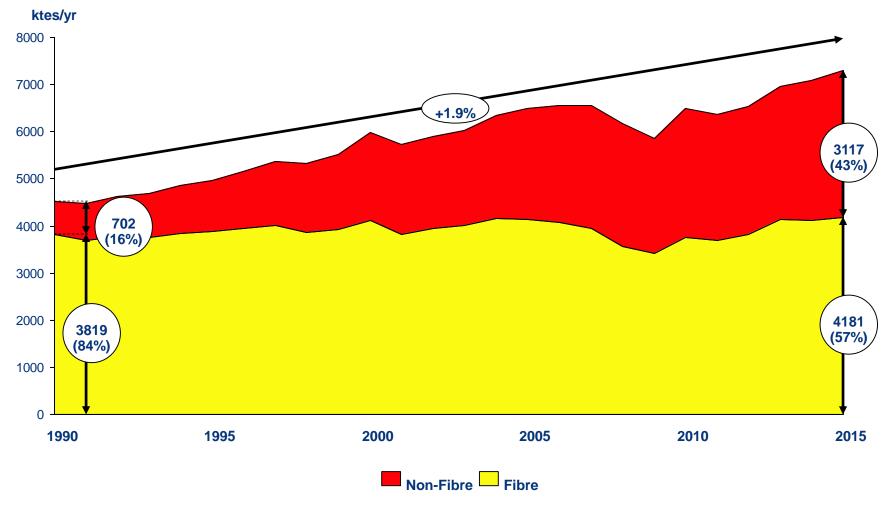
All Fibers have to be aware of Polyester as it aims to take market share – and it has been very successful at doing it!

Nylon developed in the late 1930s by DuPont. First commercial Synthetic fiber – WW2, parachutes, ropes etc Nylon applications in hosiery & intimate apparel: 1940s Nylon into textured yarn – swimwear, and into Tirecord: 1950s Nylon into carpets – 1960s Nylon into Engineered Plastics 1970s Nylon into Films 1980

Since then no new "segment" growth – applications like airbags, and demographics etc have increased volume, but polyester has effectively slowed growth by taking share of hosiery, intimate apparel, tires, carpets, performance apparel, sports uniforms etc. from nylon.

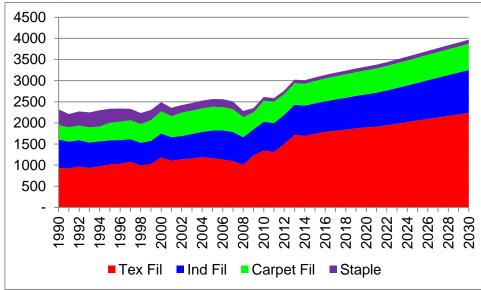


Demand for PA6+PA66 by Application



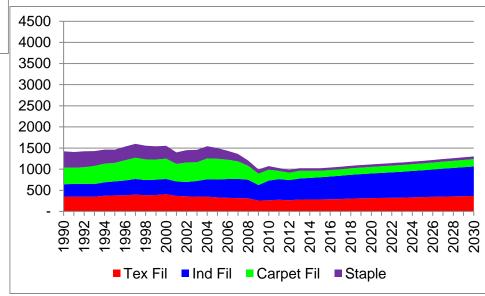


Nylon Fiber Production 1990 – 2030 (000 tons)



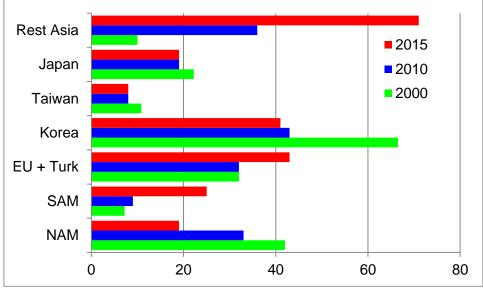
Nylon 6
Fiber increases +71%

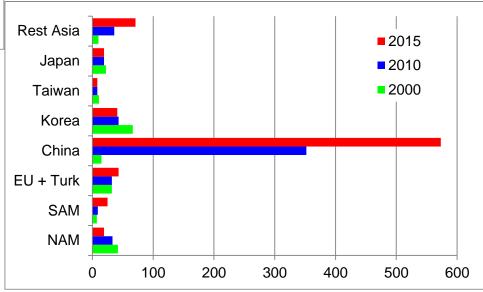
Nylon 66 Fiber decreases -8.5%





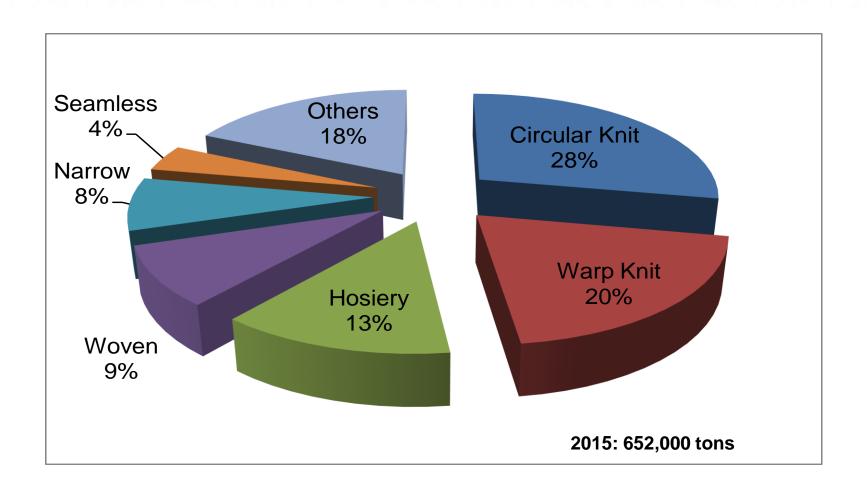
Regional Spandex Capacities (000 tons)





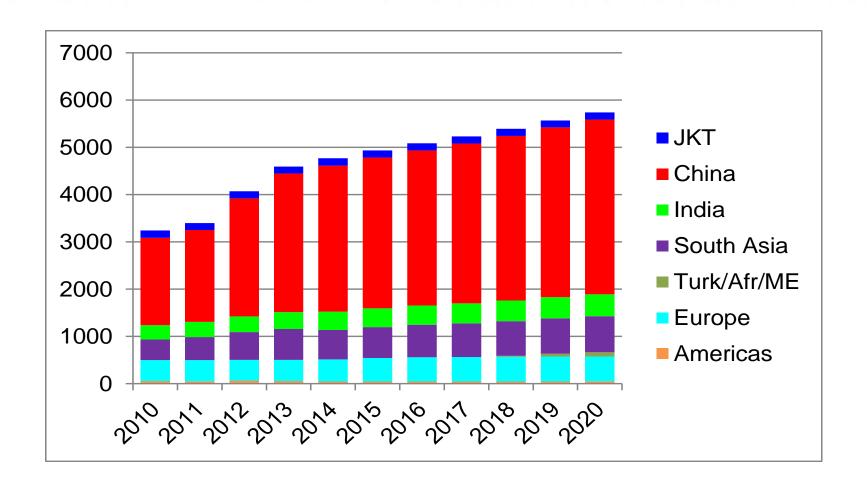


Global Spandex Consumption by End Use





Rayon Staple Production (000 tonnes)





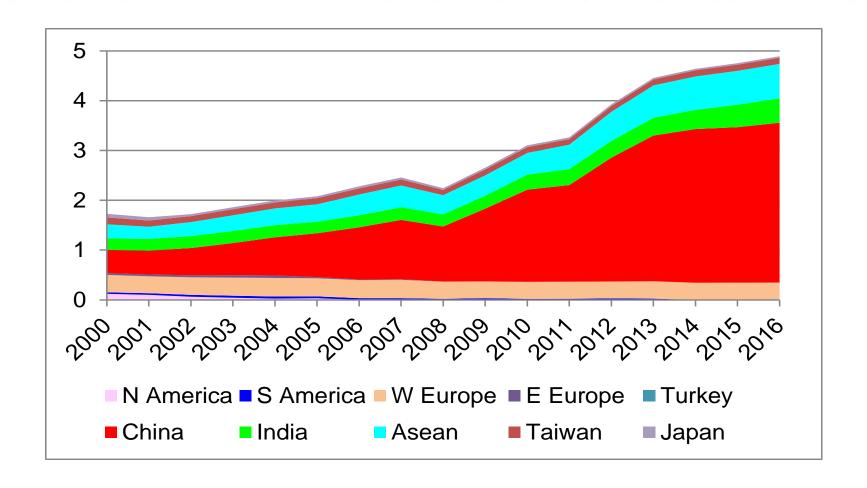
Viscose rayon staple output has grown rapidly

- Even though viscose staple remains a small volume fibre.
- Demand has grown strongly between 2000 and 2015:
 - » Rising incomes
 - » Demand for comfortable clothing
 - » Demand for nonwovens, including wipes

Fiber	CAGR 2000-2015		
Cotton	1.2%		
Cellulosic Staple	7.0%		
Cellulosic Filament	-1.7%		
Wool	-1.8%		
Acrylic Staple	-2.9%		
Nylon Staple	-8.2%		
Polyester Staple	4.4%		
Polypropylene/other Staple	-0.4%		
Nylon Filament	0.8%		
Polyester Filament	7.5%		
Polypropylene/other Filament	1.9%		
Total Fiber	3.6%		



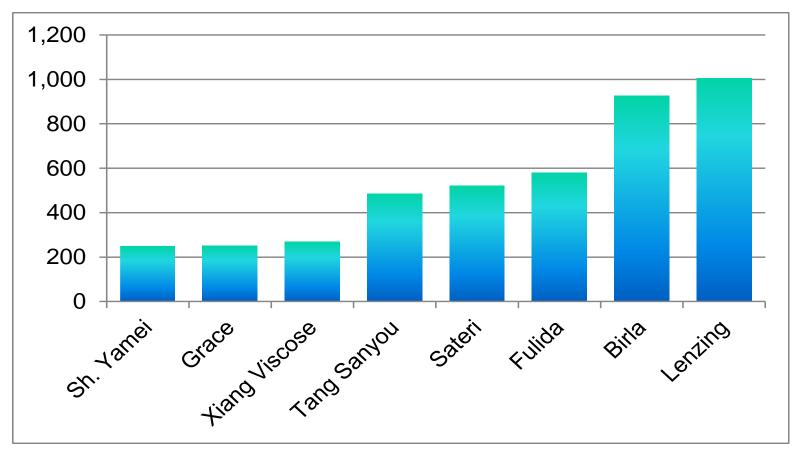
Global Production of Viscose Staple Fiber (million tons)





Major Capacities of Viscose Staple Fiber (Rayon) 2016 (000 tons)

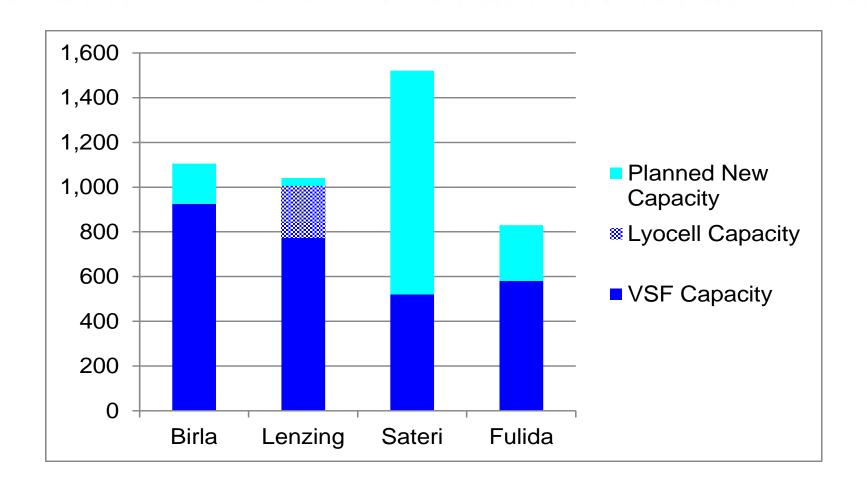
Global Capacity is 5.7 million tons and these 8 companies have 75% share



Lenzing & Birla account for 34% of global VSF capacity
The next 6 producers (all Chinese) share of global capacity is 41%

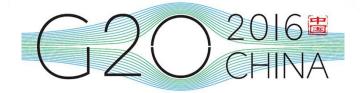


Major Announced Expansions of VSF (Rayon) (000 tons)





China Market Developments



Hangzhou September 4 -5th 2016

Why is this relevant to a Synthetic Fibers paper?

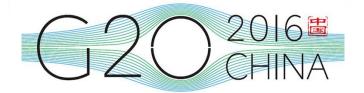
Hangzhou is in Zhejiang province and is the center of a major industrial zone, with Jiangsu Province and Shanghai as neighbors. It is the greatest concentration of the polyester industry in the world. Also many of the downstream fiber and fabric producers are in the area.

In order to make the G20 guests as welcome as possible the government "asked" most industry to close for a period of at least 2 weeks to reduce pollution while the guests are in town!

For 2 weeks container trucks and cargo delivery trucks in Hangzhou will be stopped with a penalty od \$14,000 and 15 days detention! – Serious stuff.



China Market Developments



Hangzhou September 4 -5th 2016

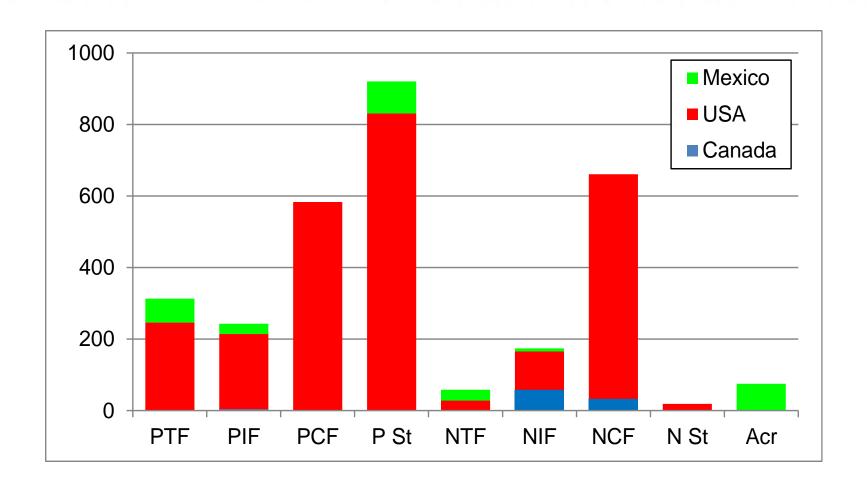
We estimate the following Impact on Synthetic Fibers

PTA is the primary raw material for Polyester: 16 million tons closed Polyester plants (fiber and plastics): 36 million tons closed Many yarn spinners and fabric producers closed All the textile printing, dyeing and finishing plants on the region will be closed

Plants expected to start to get back to production mid September, but probably end Sept/early October before full production. Down time could be 1 month – or 3 million tons of polyester – almost 4% of annual world production.

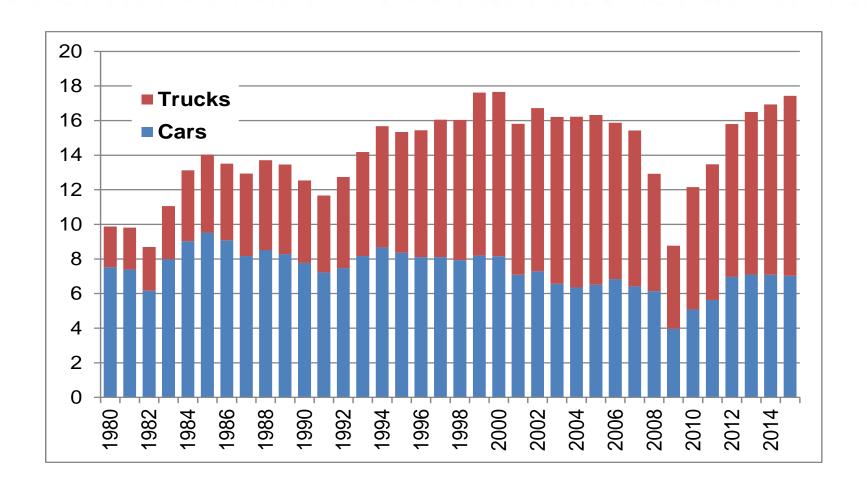


NAFTA – Major Synthetic Fiber Capacities (000 tons)





NAFTA – Automotive Market, Light Vehicle Build (millions)



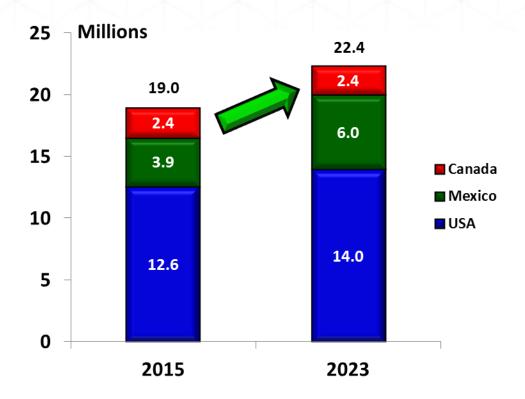


NAFTA – Automotive Market – Mexico Investments

New Automotive Plants in Mexico								
Company	Investment	Date Announced	Start Up	# of Vehicles	Location			
Mazda	\$500m	Jun-11	2014	140,000	Guanajuato			
Honda	\$800m	Aug-11	2014	200,000	Guanajuato			
Nissan	\$2,000m	Feb-12	2014	175,000	Aguascalientes			
Nissan - Daimler	\$1,400m	Jun-14	2017	300,000	Aguascalientes			
Audi	\$1,300m	May-13	2016		San Jose Chiapa			
BMW	\$1,000m	Jul-14	2019	150,000	San Luis Potosi			
Kia	\$1,000m	Aug-14	May-16	300,000	Monterrey			
Toyota	\$1,000m	May-15	2019	200,000	Guanajuato			
Ford*	\$1,000m	Jan-16		350,000	San Luis Potosi			
Fiat Chrysler**		Sep-16			Toluca			
Major Expansions to Existing Automotive Plants in Mexico								
GM (expansion)	\$3,600m	Dec-14	2018		Various			
VW	\$1,000m	Mar-15	2017	125,000	Puebla			
Ford*		Feb-16		150,000	Cuautitlan			



NAFTA – Automotive Market – Synthetic Fibers Impact



Source: LMC Automotive

Recent Supply Chain Investments

- Goodyear investing \$500m Tires
- Michelin investing \$500m Tires
- Pirelli investing \$200m Tires
- Boxmark \$100m Seating
- Toray \$100m Airbags (10k tons of N66)

Impact on Synthetic Fibers

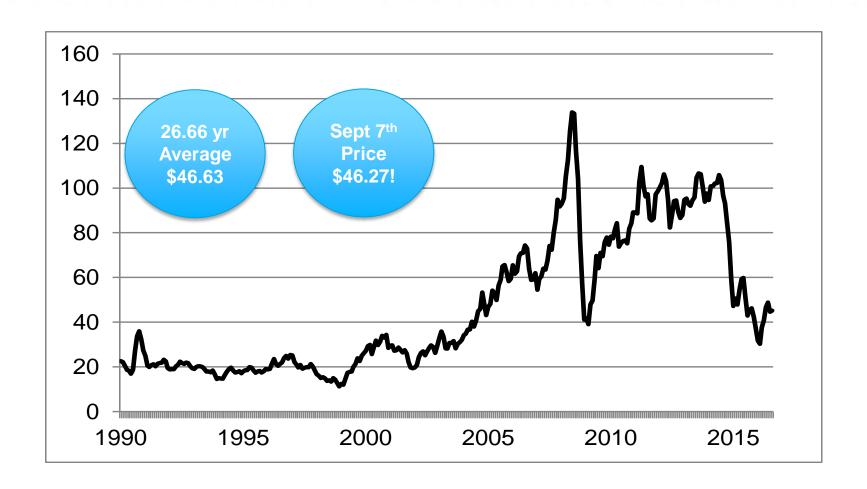
- Estimated that an average new vehicle uses:
- 15.4kgs of Polyester fiber
- 4.2kgs of Nylon

19 million vehicle build

- Polyester = 292,000 tons
- Nylon = 79,000 tons

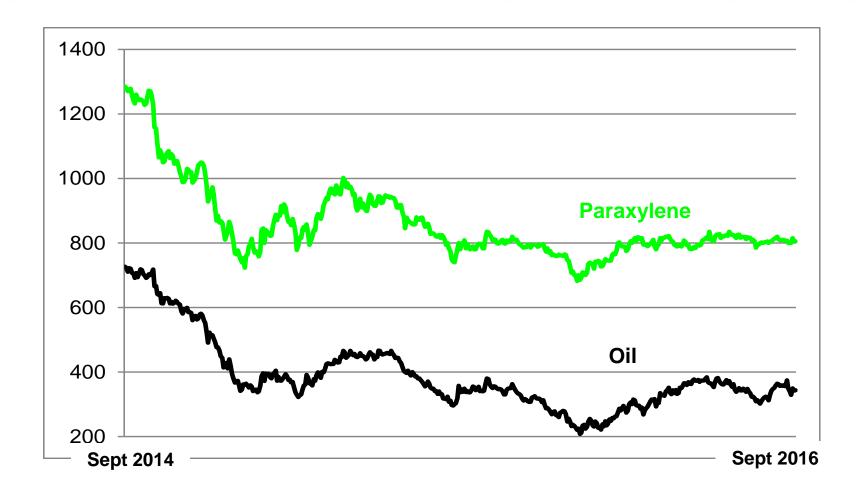


Oil Prices Monthly 1990 - Aug 2016, WTI \$/barrel



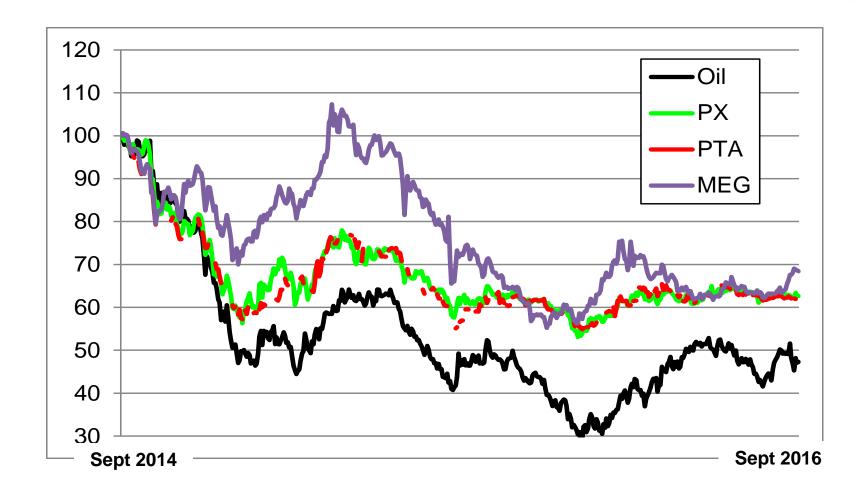


Oil as a Driver of Polyester Fiber Prices, China Daily Spot Market (\$/ton)



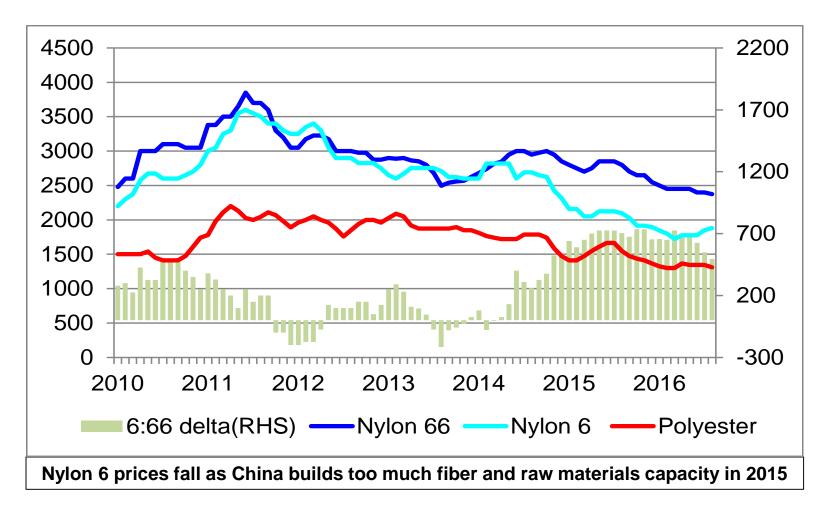


Oil as a Driver of Polyester Fiber Prices, China Daily Spot Market – indexed to Sept 2014



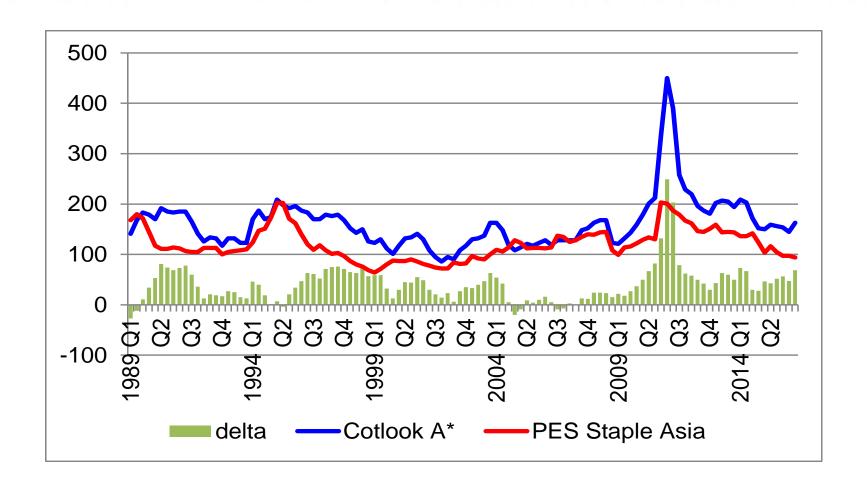


Nylon 6 & 66 cf Polyester Polymer Prices N. America (\$/ton)



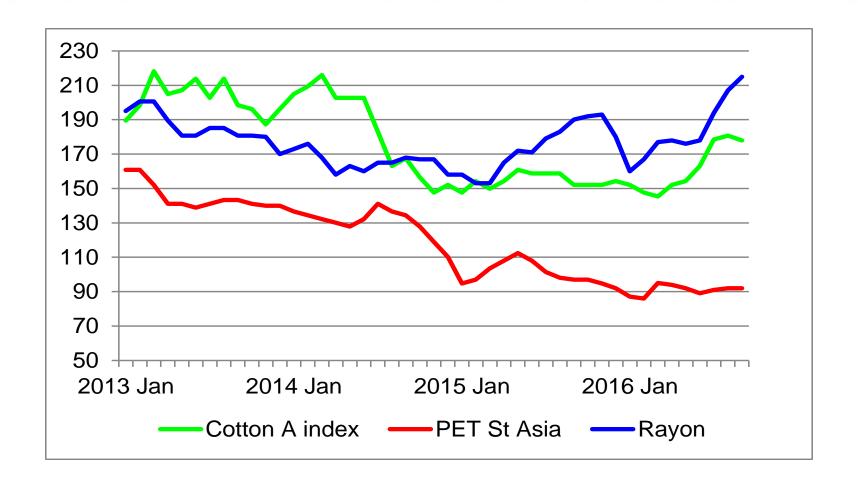


Cotton (Far East A index) vs Polyester Staple (Asia) c/kg



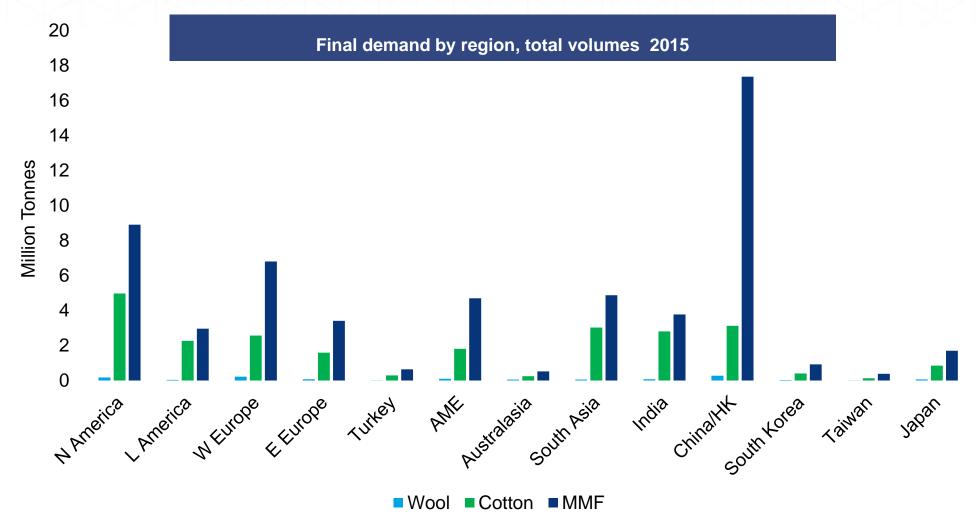


Cotton (A index): Polyester Staple: Rayon (Asia) c/kg





Final demand for MMF now exceeds that for cotton in all regions



Source: PCI Fibres Red Book 2015



Thoughts

- Man Made Fiber growth continues with Polyester & Rayon leading.
- Global Business generally slow, but pricing is stable.
- Trade: Are we in a period of Free Trade or Greater Protectionism? TPP or anti dumping??
- Will oil prices remain reasonably low? Our forecast is \$XX/ barrel end of 2016.
- Overcapacity in Polyester and Nylon continues, large expansion in Rayon.
- Do current Shipping Industry problems encourage local manufacture?

Muchas Gracias



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